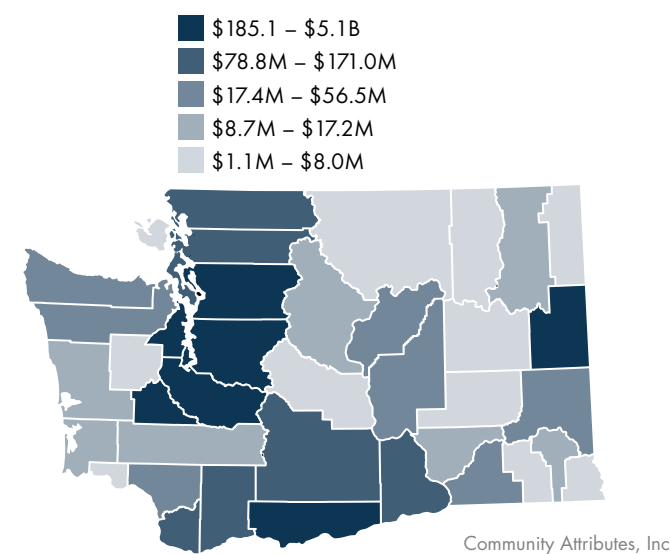


MILITARY AND DEFENSE SECTOR SUPPORT ORGANIZATIONS



DEFENSE CONTRACTS TOTALING \$12.9B  
STATEWIDE IMPACT, BY COUNTY



This report was prepared under contract with Washington State Department of Commerce, with financial support from the Office of Economic Adjustment, Department of Defense. The content reflects the views of Washington State Department of Commerce and does not necessarily reflect the views of the Office of Economic Adjustment or the Department of Defense.

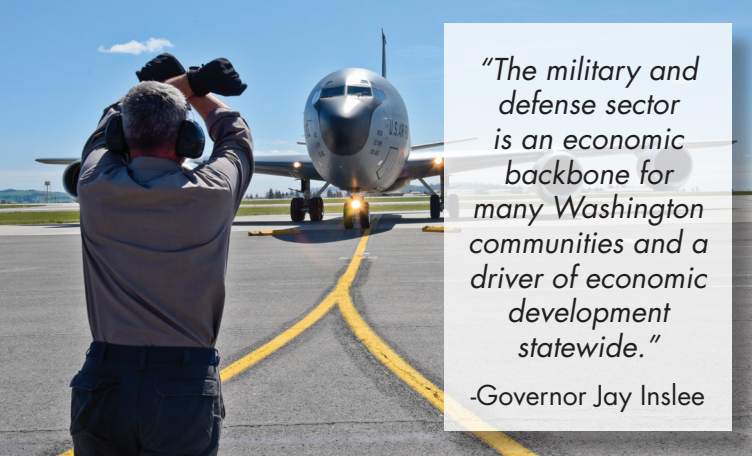
Image credits: (front cover, clockwise from top left) US Air Force photo by Airman 1st Class Taylor Bourgeois, US Navy photo by Mass Communication Specialist 2nd Class John Hetherington, and US Air Force Photo by Abner Guzman; (back cover) Coast Guard photo by Petty Officer 2nd Class Zac Crawford

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# STATE OF WASHINGTON

## Military & Defense Sector Overview



*"The military and defense sector is an economic backbone for many Washington communities and a driver of economic development statewide."*  
-Governor Jay Inslee



### WASHINGTON STATE ASSETS

- ★ 10 Military and security-related installations
- ★ ~96,000 jobs directly tied to military installations
- ★ 81,000+ family members and 600,000+ retirees
- ★ ~1,900 prime contracts totaling \$7.6 billion awarded to in-state firms in 2014.
- ★ \$12.9 billion in economic activity and ~56,300 jobs supported annually by defense & homeland security contracts (2012-2014 avg.)
- ★ 66.3 million sq. feet of facilities on 940,000 acres with an est. replacement value of \$28.2 billion.
- ★ ~50,000 acres of training ranges and ~150,000 sq. nautical miles of specialized air- and sea-based operating areas.

### A UNIFIED VOICE FOR MILITARY & DEFENSE VITALITY

The Washington Military Alliance is a coalition of military and defense related stakeholder organizations, serving as an umbrella organization for the three main components of the sector representing industry, community support partnerships, and infrastructure support. Housed within the Washington State Department of Commerce, the WMA was originally convened to collaborate on the production of the Washington Military Alliance Report. This 2012 report was commissioned to identify military and defense infrastructure (installations, missions, and workforce) impacts to the state and develop recommendations in response to a possible Base Realignment and Closure Commission (BRAC) action.

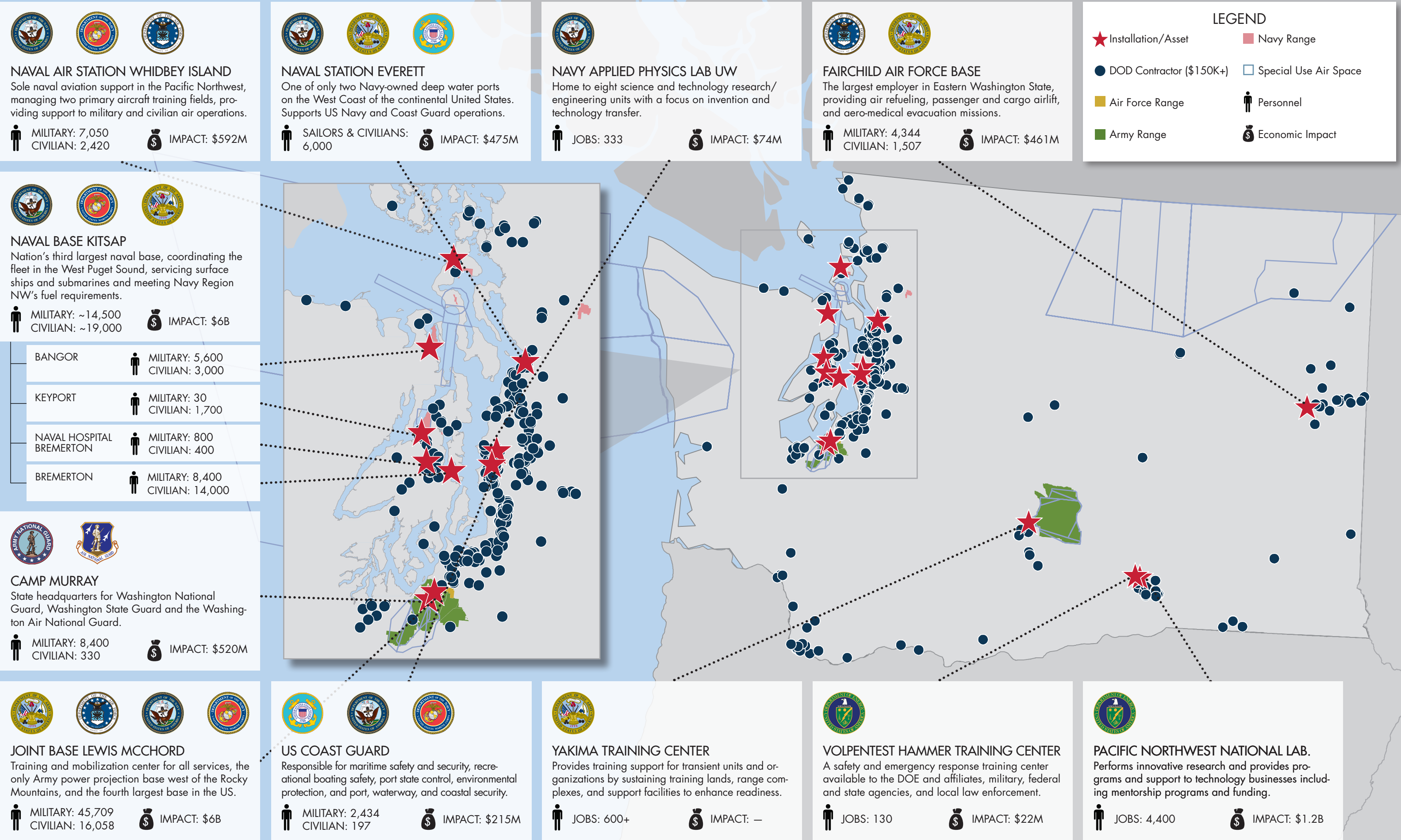
More recently, the Washington State Department of Commerce with the support of the Washington Military Alliance has created the Defense Industry Adjustment. The program, funded through a grant awarded by the Department of Defense Office of Economic Adjustment, is intended to provide a proactive response to changes in federal defense budgets. The goal of the initiative is to understand, support, and respond to the needs of Washington's more than 1,500 defense businesses at the state level.



*"We can make a difference by thinking about the military and defense sector in the same way we think about industries like software or biotech. The sector's future health will depend on thinking strategically about our assets every year, not just when cuts are looming."*  
-Kristiné M. Reeves, Governor's Sector Lead







SOURCES: Map: Personnel figures were obtained from installations (via website or public information office) or [www.militaryinstallations.dod.mil](http://www.militaryinstallations.dod.mil), a DOD-funded site maintained by the Office of Military Community & Family Policy (MC&FP). Where updated information was not available from either source, figures are from *Retaining and Expanding Military Missions: Increasing Defense Spending and Investment* (2012), which is also the source of economic impact figures, excluding APL and PNNL. Front page: Defense Manpower Data Center via *Governing* magazine (military installation employment), MC&FP (dependents), US Dept. of Veterans Affairs (retirees), Community Attributes (contracting impact), Dept. of Defense (real estate and ranges).